



HELLENIC NATIONAL DEFENCE
GENERAL STAFF

NATO Use of Civil Standards Workshop

Bridge the Gap

"Civil as possible,
Military only as necessary"

Hellenic Armed Forces Officers Club
Athens February 11-13, 2025



FN.060/97/450393/DN.3679/26 Nov 24/HNDGS/SDPCD

SUBJECT: Joining Instructions for “NATO USE OF CIVIL STANDARDS” Workshop (Athens, Hellenic Armed Forces Officers Club, 11-13 February 2025)

DATE: 26 November 2024

REFERENCE: FN. 060/58/435310/DN 2190/26 June 24/HNDGS/SDPCD

1. Following Reference document the Hellenic National Defence General Staff (HNDGS) /Strategy, Defence Planning and Capabilities Directorate, as the hosting authority for the “NATO Use of Civil Standards” Workshop, is hereby providing joining instructions to all participants, for this event, which will take place at the Hellenic Armed Forces Officers Club premises in Athens, Greece, from 11 to 13 February 2025.

2. **Aim of the Workshop:** The aim of this workshop is to provide awareness on the NATO Standardization Policy, Structure, and Procedures, focusing on the adoption of Civil Standards in Emerging and Disruptive Technologies (EDT's) domains.

3. **Workshop Learning Objectives:** On completion of the workshop participants will:

- a. Have improved their knowledge on NATO policies, structures and procedures governing collaboration of NATO with civil SDOs¹.
- b. Have the capability of applying the basic principles for adoption of civil standards or co-development of NATO Standardization documents with civil SDOs.
- c. Have acquired information on civil standardization policies and structures on EDTs domains.
- d. Be familiar with the NATO priorities and guidance on EDTs.
- e. Acknowledge the academia and industry developments on EDTs

¹ Standards Developing Organizations

4. **Workshop Agenda:** The agenda for the Workshop is as per Enclosure 1. The workshop will be conducted in English.

Notice: The workshop will be conducted at the Armed Forces Officers Club main hall. One additional hall will be offered for “Demos, flyers/posters visits, Networking and Side meetings” during the breaks.

5. **Arrival and Departure:**

Arrival should be planned no later than 17:00 on Monday, 10th February 2025 and departure no earlier than 19:00 on Thursday 13th February 2025, for transportation purposes. Participants should plan to fly to Athens International Airport (AIA) and are responsible for their own transportation from / to the Airport on arrival / departure days. HNDGS will support the movements as it is mentioned in par. 7c below.

6. **Dress Code:**

Smart casual for all participants during the workshop, cultural events and dinners.

7. **Accommodation, Meals and Transportation.**

a. **Accommodation:**

Participants are responsible to make their own arrangements. A list of hotels that offer special prices under the promo code “HNDGS ATHENS” is provided with the invitation letter. Hotels near the Athens city Centre are also highly recommended for transportation purposes.

b. **Meals:**

As the workshop program lasts from 0900 to 17:30 approximately, participants will have free lunches during the break at noon. Additionally, free coffee breaks will be in service.

c. **Transportation:**

(1) HNDGS will support the movements from and to the AIA with two buses, which will run routes at predetermined times towards the two hotels and vice versa. A detailed schedule of bus departures will be communicated to attendees once their flight details have been gathered.

(2) During the workshop HNDGS will provide transportation only from / to specific pick-up points. Transportation from these points in Athens city center to Hellenic Armed Forces Officers Club premises and vice-versa will be

conducted by buses on a daily basis throughout the workshop. Pick-up points are as follows:

- (a) The Athens Gate Hotel: 1st pick-up point, at 08:00
- (b) Royal Olympic Hotel: 2nd pick-up point, at 08:10

Note: All personnel are encouraged to be at their designated pick-up point at least 5 minutes in advance. Schedule will be adjusted as / if necessary on the first day of the course.

(3) Participants using their own transportation means, are advised to be at Hellenic Armed Forces Officers Club daily no later than 08:45.

8. **Security Instructions:** The workshop is not classified.

9. **Badging process:** A welcome package containing each participant's badge and all necessary information will be delivered to them on the first day, upon arrival at the Hellenic Armed Forces Officers Club. There is an access control to enter in the Hellenic Armed Forces Officers Club main building. Participants will be required to carry their passport or national identification card during check-in and throughout their presence at Hellenic Armed Forces Officers Club.

10. **Workshop Fees:**

a. Tuition fee for the workshop is **250,00 €**.

b. All participants are strongly advised to pre-pay their participation fees, during their online registration process, in order to secure their seats. Payment method; wire transfer to HNDGS bank account (mentioning the **FULL NAME** of the participant accompanied by the phrase «**CIVIL STANDARDS**»).

GR 77 0100 0240 0000 0002 3231 236

Bank of Greece,

Hellenic National Defence General Staff

BIC/SWIFT Code: BNGRGRAA.

Notice: All banking fees applied are up to the participants.

For exceptional reasons only, and after the approval of HNDGS organizational team, payment in cash will be available to Organizing Authorities' POCs at the Hellenic Armed Forces Officers Club during the in-processing procedure.

11. **Cancellation Policy:**

A late cancellation of a confirmed seat, affects HNDGS's capacity to maximize training opportunities for Allies / Partners and might result to financial losses. Therefore fees are **not** refundable after 10 January 2025.

12. **Medical Support:**

a. GRC shall provide emergency medical services of Role 1 free of charge. However, other routine medical treatment, meaning Role 2 and above (including surgery and dental treatment) shall be offered on a reimbursement basis. Any other services and in particular any emergency evacuation by civil medical assets and medical care extended to the foreign personnel at local civilian facilities will be paid by the visitors' country origin.

b. GRC shall provide appropriate medical units and facilities, as well as transportation means for medical aims ready for use throughout the Workshop at all Workshop sites.

c. In case of an accident or incident resulting in the death of a member of the foreign personnel, GRC shall coordinate with the visitors' country origin prior. All related expenses shall be the responsibility of the visitors' country origin.

d. The remains shall be released immediately for transfer to the visitors' country origin. In such a case GRC shall appoint the appropriate means of transportation.

e. In case of emergency during the Workshop, GRC aircraft/helicopter/boat/vehicle may be used to transport injured personnel in need, within means and capabilities to the nearest/appropriate GRC medical facilities.

f. Prevention and management of communicable diseases, COVID-19 included, shall be implemented according to GRC relevant policy (<https://eody.gov.gr/en/covid-19/>), during all phases of the Workshop.

13. Attendance is mandatory in order to be considered as "successfully attended" the Workshop. Participants who fail to attend at least 85% of the workshop are not entitled to acquire the attendance certificate.

14. **Social events:**

a. A visiting tour at the Acropolis Museum will take place on Tuesday 11th of February 2025, at the end of the 1st day of the workshop. After the Museum visit, participants will be hosted at the Armed Forces Officers Club for an Ice Breaker.

b. A hosted dinner will take place on Wednesday 12th of February 2025 night at the roof garden of Royal Olympic Hotel.

15. **Point of Contacts (POCs):**

a. Workshop Director: Cpt (HE, N) Antonios Garras
Phone: +30 2106574020
Email: a.garras@hndgs.mil.gr

b. Workshop Assistant: Lt (HE, N) Christos Alexas
Phone: +302106574052
E-mail: ch.alexas@hndgs.mil.gr

c. Workshop Admin – Registration: LtCdr (HE, N) Petros Michalakis
Phone: +302106574295
Email: registration.ioccs@hndgs.mil.gr

d. "Demos, flyers/posters visits, Networking and Side meetings" Hall organization:
Ms (MSc) Sofia PAPPAKOU
Phone: +302106574164
Email: h.specifications@hndgs.mil.gr



Brigadier General (HE, A) Stavros MICHALIS
Director HNDGS/SDPC

ENCLOSURES:

1. Workshop Agenda

ENCLOSURE 1 TO:
FN.060/450393//DN.3679
Dated 26 Nov 2024

NATO Use of Civil Standard Workshop 11 – 13 Feb 2025 Agenda

DAY 1 (11 Feb 2025) – Distinguished Lecturers

| Item | TIME | ACTIVITY |
|--|-----------|---|
| 1. | 0900-0920 | Registration |
| 2. | 0920-0930 | Hellenic National Defence General Staff (HNDGS) Authorities <i>Welcome</i> |
| 3. | 0930-0940 | Major General Thierry POULETTE, Director NATO Standardization Office (DNSO) <i>NSO Role/Efforts in NATO Standardization (DNSO Greeting) (VTC)</i> |
| 4. | 0940-0950 | NATO Operation Commander (TBD) <i>Greeting from the field (VTC)</i> <i>(the importance of interoperability/Standardization/EDTs)</i> |
| 5. | 0950-1010 | Dr Nikos LOUTAS, Data & AI Policy Unit Head NATO/IS/Innovation, Hybrid and Cyber Division <i>NATO EDTs Policy, Challenges</i> |
| BREAK 1010 1040 | | |
| Administrative – Group Photo | | |
| 6. | 1040-1100 | Mr. Mathieu MOREAU, Policy Officer- European Commission / DG DEFIS, A.1 <i>EU Defence Industrial Policy</i> |
| 7. | 1100-1120 | Ms. Latasha BECKMAN, US DoD Defence Standardization Program Office Deputy Director and NATO Standardization Management Group Chairperson <i>NATO Standardization Policy/Procedures (SMG Geeting)</i> |
| 8. | 1120-1140 | Mr. de VERDIERE Emmanuel, European Defence Standardisation Management Group Chairperson <i>EDA Standardisation Policy/Procedures</i> |
| 9. | 1140-1200 | Dr. Gernot FRIEDRICH – Branch Head NATO Information and Data Management Branch <i>NATO Digital Transformation - FMN brief</i> |
| LUNCH BREAK 1200-1330 | | |
| Demos, flyers/posters visits, Networking and Side meetings | | |
| 10. | 1330-1350 | Mr. Christoph WINTERHALTER, Chairperson of the Executive Board of DIN and ISO Vice-President |
| 11. | 1350-1410 | Mr Jeff GROVE – ASTM International, Vice President / Global Policy <i>American Society and Testing Materials research to standards initiative and innovation impact assessments / Cooperation with NATO - future necessities and EDTs</i> |

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| 12. | 1410-1430 | Mr Eleftherios KRITIKOS, CEO of National Quality Infrastructure System (NQIS) <i>NQIS Role/Efforts in Hellenic Standardization</i> |
| 13. | 1430-1450 | Prof. Antonios PASCHALIS, University of Athens, Department of Computer Science and Telecommunications |
| 14. | 1450-1510 | Mr Ioannis Bouras - HMoND, National Armament Director <i>Standardization and EDTs current efforts - Future challenges</i> |
| BREAK 1510 1520 | | |
| Demos, flyers/posters visits, Networking and Side meetings | | |
| 15. | 1520-1540 | Mr Patrick RATIER, ACT Section Head (Interoperability Concepts and Standardization) <i>Allied Command Transformation Interoperability Continuum (TIDE events)</i> |
| 16. | 1540-1610 | Hellenic National Defence General Staff (HNDGS) Authorities <i>HNDGS Authorities</i> <i>Distinguished Lecturers closing remarks - Next day Panel Orientation</i> |
| 1630 – 2000 Transportation to the Acropolis Museum / Visiting Tour and Ice –breaker at the Armed Forces Officers Club. | | |

DAY 2 (12 Feb 2025) – Panel Work

| Item | TIME | ACTIVITY |
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| | | PANEL 1 – EDTs in Ops Chair: Captain Denis ROQUELET (FR, N) – Chair MCJSB Secretary: Captain (HE N) Antonios GARRAS – SMG/EP Chair Speakers: |
| 1. | 0900-0910 | Panel 1 Chair Intro |
| 2. | 0910-0930 | Lieutenant Colonel Olivier LHOTE, Space COE , custodian of AJP-3.29 (Allied Joint Doctrine for Space Operations)" <i>Update</i> |
| 3. | 0930-0950 | Mr Anthony BRAND, ETSI CMO <i>ETSI, activities and membership, EDTs in standardisation: status and status-quo Transposition vs direct participation</i> |
| 4. | 0950-1010 | Mr. Jonathan ARCHER, Director, Aerospace Standards Strategy & Innovation at SAE INTERNATIONAL <i>SAE INTERNATIONAL Aerospace Standards Strategy & Innovation</i> |
| BREAK 1010-1050 | | |
| Demos, flyers/posters visits, Networking and Side meetings | | |
| 5. | 1050-1110 | Mr. Jorge PEREIRA, Head of Communications, Navigation, Surveillance and Security Unit Civil-3 Military Cooperation Division at EUROCONTROL <i>Civil-Military Standardisation Enabling Dual Use Aviation Infrastructure</i> |
| 6. | 1110-1130 | Col George Mavridis <i>EDTs integration in the Hellenic Armed Forces</i> |
| 7. | 1130-1150 | Dr. Peter BAUMANN, Executive Director, rasdaman GmbH, Bremen <i>"OGC/ISO/INSPIRE standards for Big Geo Data with emphasis on spatio-temporal datacubes"</i> |
| 8. | 1150-1210 | Discussion - Panel 1 (EDTs in Ops) Chair conclusions |
| LUNCH BREAK 1210 1330 | | |
| Demos, flyers/posters visits, Networking and Side meetings | | |

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| PANEL 2 – Biotechnology and Human Enhancement | | |
| Chair: Doctor David WILLEY MBE (GBR+CIV), Chief of the Medical Office (Des), OM – Medical Office, NATO Support & Procurement Agency | | |
| Secretary: Captain (HE, N) Charalampos VADASIS | | |
| Speakers: | | |
| 9. | 1330-1340 | Panel 2 Chair Intro |
| 10. | 1340-1400 | Dr. Nektarios TAVERNARAKIS, Chair to the Board of Directors at the Foundation for Research and Technology and Chair to the European Institute of Innovation and Technology (EIT) Governing Board and Executive Committee |
| 11. | 1400-1420 | Dr. Ricardo GENT, Executive Director of the German Association of Biotechnology Industries |
| 12. | 1420-1450 | Wing Commander (GBR) Gary Moyes, Mod, Def Med Dir, AH Med Cap Strategy Medical Standardization Board Rep COL (HE, A) Christos Vamvakidis VET, HNDGS, Med Dir, Med Support Depart. Head, vice- Chairperson to Food Water Safety and Veterinary Support Panel <i>Biotechnology and Medical Standardization in NATO</i> |
| BREAK 1450-1520 | | |
| Demos, flyers/posters visits, Networking and Side meetings | | |
| 13. | 1520-1540 | Dr. Detlef EISENKRAETZER, Chair to ISO TC/276 Committee for Biotechnology (2023), Gene Therapy Technical Operations Roche Diagnostics GmbH <i>Challenges and threads by emerging biotech fields, Gene Therapy</i> |
| 14. | 1540-1600 | Prof. Spyridon E. KINTZIOS, Rector Agricultural University of Athens Dr. Sofia MAVRIKOU, Assist. Professor, Laboratory of Cell Technology, Department of Biotechnology, School of Applied Biology and Biotechnology, Agricultural University of Athens <i>Biosensing systems for chemical and biological agents detection</i> |
| 15. | 1600-1620 | Dr. János PALHALMI, datasenselabs.net Budapest, Hungary CEO <i>Testing and Evaluation Methodologies of AI Powered BioSignal Detection solutions in dual use medical and CBRN applications.</i> |
| 16. | 1620-1640 | Discussion - Panel 2 Chair conclusions |
| 2000-2230 A hosted dinner will take place on Wednesday 12th of February 2025 night at the roof garden of Royal Olympic Hotel | | |

DAY 3 (13 Feb 2025) – Panel Work

| Item | TIME | ACTIVITY |
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| | | PANEL 3 – AI & Big Data Chair: Mr. Holger ZIEGLER, Head NATO IS/DI/Capability Delivery Secretary: Lieutenant Christos ALEXAS (, N) Speakers: |
| 1. | 0900-0910 | Panel 3 Chair Intro |
| 2. | 0910-0930 | Dr. Gernot FRIEDRICH – Branch Head NATO Information and Data Management Branch <i>Effects of AI and Big Data on NATO's C3 Standardization and Capabilities</i> |
| 3. | 0930-0950 | Ms. Filiz ELMAS, DIN, AI project Head <i>DIN AI project</i> |
| 4. | 0950-1010 | speaker 3 Mr. Alain VALLEE, Senior Technical Programme Manager, EUROCAE <i>Technical standards in support of aeronautical systems implementing AI-technologies.</i> |
| BREAK 1010-1050 Demos, flyers/posters visits, Networking and Side meetings | | |
| 5. | 1050-1110 | Dr. Alex HAMILTON, NATO Science and Technology Organization (STO) - NOKIA <i>NATO Wireless Communications Standards Project, using 3GPP standards for NATO</i> |
| 6. | 1110-1130 | Mr. Omar Dhaher, Associate Director, Standardisation & Compliance, DIGITALEUROPE |
| 7. | 1130-1150 | Prof. Dr.-Ing. Dipl.-Kfm. Christoph RUNDE, European eXtended Reality Association - EuroXR, Vice President, Heilbronn University Prof. <i>eXtended-Reality- and Metaverse-related standards: a global overview of the status quo and outlook</i> |
| 8. | 1150-1210 | Discussion - Panel 3 Chair conclusions |
| LUNCH BREAK 1210-1300 Demos, flyers/posters visits, Networking and Side meetings | | |

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| PANEL 4 – Education in Standardization | | |
| Chair: Captain (He, N) Antonios GARRAS, HNDGS/D2/3/Depart. Head, SMG/Education Panel Chairperson | | |
| Secretary: Ensign (HE, N) Maria-Irini KARAMINA | | |
| Speakers: | | |
| 9. | 1300-1310 | Panel 4 Chair Intro |
| 10. | 1310-1330 | Mr Jean-Luc JABOULAY, A2IND, NATO-EU Standardisation coordinator <i>A2IND education activities</i> |
| 11. | 1330-1350 | Ms. Amelie LEIPPRAND, DIN, Education project Head <i>DIN education activities</i> |
| 12. | 1350-1410 | Ms Elizabeth MELVILLE, SAE INTERNATIONAL, Director of Learning & Professional Development <i>SAE INTERNATIONAL education activities</i> |
| BREAK 1410-1430 | | |
| Demos, flyers/posters visits, Networking and Side meetings | | |
| 13. | 1430-1450 | Ms Claire d' ESCLERCS, ETSI Director of Membership Development and Education <i>ETSI education activities</i> |
| 14. | 1450-1510 | Mr Eric BALCAEN, AFNOR <i>AFNOR education activities</i> |
| 15. | 1510-1530 | Mr. Omar Dhaher, Associate Director, Standardisation & Compliance, DIGITALEUROPE <i>DIGITALEUROPE education activities</i> |
| 16. | 1530-1550 | Discussion - Panel 4 Chair conclusions |
| 17. | 1550-1620 | Closing Remarks - Closing Ceremony Hellenic National Defence General Staff (HNDGS) Authorities |

Captain (HE, N) Antonios GARRAS

Section Head HNDGS/SDPCD/3

